

**OAK PARK UNIFIED SCHOOL DISTRICT
5801 CONIFER STREET
OAK PARK, CALIFORNIA 91377
(818) 735-3206**

NOTICE OF SPECIAL BOARD MEETING - AGENDA #973

Written notice is hereby given in accordance with Education Code Section 35144 that a special Meeting of the Board of Education of Oak Park Unified School District will be held:

DATE: Thursday, April 11, 2019
TIME: 5:00 p.m. Open Session
PLACE: **Oak Park Unified School District – Conference Room**
5801 Conifer Street, Oak Park, CA 91377

Call to Order _____
Pledge of Allegiance
Roll Call
Public Comments

OPEN SESSION

a. Discuss 2019 Measure S Bond Priority Project Plan and Related Funding Issues

Board will conduct a study session on the proposed update of the Measure S Plan

Date: April 9, 2019

Anthony W. Knight, Ed.D.
Superintendent and Secretary to the Board of Education

TO: MEMBERS, BOARD OF EDUCATION
FROM: DR. ANTHONY W. KNIGHT, SUPERINTENDENT
DATE: APRIL 11, 2019
SUBJECT: a. **DISCUSS 2019 MEASURE S BOND PRIORITY PROJECTS PLAN AND RELATED FUNDING ISSUES**

DISCUSSION

ISSUE: Shall the Board receive information from staff and the Measure S Planning Committee relative to the annual update to the 2019 Measure S Bond Master Plan priorities, and discuss the proposed plan and related funding options?

BACKGROUND: The 25-member Measure S Committee, comprised of parents, teachers, principals, district-level staff, and architect, has met monthly since September 2019 to evaluate and update Measure S project priorities based on the most current information available. At its most recent meeting, held April 8, 2019, the Committee received updated information from staff pertaining to recommended budget adjustments and reductions for technology and construction projects. Staff also proposed three options or scenarios for updating the Measure S Master Plan, incorporating the recommended revisions, and focusing on varying priorities, for the Committee's input. After lengthy discussion, the Committee reached consensus, recommending Scenario 3 for the Board's consideration.

The three scenarios presented to the Committee, accompanied by an explanatory memo, follows for the Board's consideration, discussion, and direction to staff. In its discussion of the project priority plan this evening, it is also appropriate that the Board consider and explore the related bond funding options that will inform the timing and priorities of projects to be included in the final plan, which will be approved at a subsequent meeting of the Board.

FISCAL IMPACT: None – for information and discussion only.

RECOMMENDATION: None – for information and discussion only.

Prepared by: Martin Klauss, Assistant Superintendent, Business and Administrative Services

Respectfully submitted,

Anthony W. Knight, Ed.D.
Superintendent



OAK PARK UNIFIED SCHOOL DISTRICT
5801 East Conifer Street, Oak Park, California 91377
Telephone: (818) 735-3254 ♦ Facsimile: (818) 865-8467

BUSINESS AND ADMINISTRATIVE SERVICES

TO: Members, Board of Education
Dr. Anthony W. Knight, Superintendent

FROM: Martin Klauss, Assistant Superintendent
Business and Administrative Services

DATE: April 9, 2019

**SUBJECT: MEASURE S BOND PROGRAM, 2019 MULTI-YEAR PROJECT
PRIORITY PLAN UPDATE – TRANSMITTAL OF BACKGROUND
INFORMATION**

As background to the Board's discussion regarding the annual update of the District's Measure S Priority Plan, you will find attached the accompanying documents:

- Three (3) potential Measure S project priority scenarios for the Committee's consideration.
- The latest detailed, updated, and revised Technology priority plan, which is incorporated in each scenario.
- Proposed funding for the Grade 5-12 Chromebook 1:1 take home program implementation.

Scenarios 1, 2, and 3 each layout various project priority funding options. The following is offered as general background on the format, organization, and substance of each of these documents:

- Column 1 provides a brief description of the projects identified for the Committee's consideration. This is comprised of projects approved in the plan adopted in March 2018, as well as those that have subsequently been recognized as potential priorities for consideration of the Measure S Planning Committee and the Board of Education.
- Column 2 (March 2018 Plan) provides the cost of those projects included in the 2018 plan; subsequent potential priorities added appear in green font.
- Column 3 (March 2019 Draft) displays the estimated costs as presented to the Committee at its March 4, 2019 meeting.
- Column 4 (Revised April 2019) reflects the project cuts, or Value Engineering (VE), implemented by the Construction Management (CM) team at the request of the Committee. Numbers highlighted in green indicate those projects that were revised in scope and budget from the March 2019 Draft.
- Columns 5-10 (School Years) are populated by the cost of the proposed projects in each of scenario options. You will notice that many of the identified as potential priorities in the

MEMORANDUM: BACKGROUND INFORMATION

Measure S Bond Program, 2019 Multi-Year Project Priority Plan Update

Page 2

projects in the first column are not included. Although important and worthy, these have been deemed to be of lesser priority by CM staff. It is certainly within the Board's authority to decide otherwise.

- Column 11 (Notes) provides a brief description or rationale for the projects recommended by the CM team.

Each option concludes with a summary of the proposed expenses and the available funding sources (bond funds, interest, parent contributions, and matching funds as applicable).

There are also footnotes on each page, itemizing the positives, negatives, and cautions of each scenario.

The 3 scenarios presented offer distinct options:

- Scenario 1 is an austere, maintenance-and-repair only option, with no planned major new construction projects, with the intent of waiting until the issuance of Measure S Series C bonds in 2023 before embarking on a limited new major construction plan. This option offers no opportunity to access matching funds from the State facility modernization program.
- Scenario 2 seeks to strike a balance between maintenance-and-repair only options, and limited major construction projects, again waiting until the issuance of Measure S Series C bonds in 2023. Although limited, this option offers the opportunity to access matching funds from the State facility modernization program.
- Scenario 3 introduces a more aggressive construction program, achieved by the use of a Bond Anticipatory Note, and deferral of several of the maintenance-and-repair options detailed in Scenarios 1 and 2. However, it does provide the greatest opportunity to access matching funds from the State facility modernization program.

Each of the scenarios summarizes the proposed technology expenditures for each school year. Greater detail of technology priorities can be found in the final pages of this document.

It is important to note that one of the most significant recommendations, contained in all 3 proposed options, is the shift of the financial burden of the 1:1 Chromebook take-home initiative from the Measure S bond fund to the District's General Fund (GF) operating budget, offset by students' parents through the Lease-to- Own program.

As proposed, this would move the entire 1:1 program out of Measure S to the General Fund (GF). This will have a negative impact on the GF, however, it will serve to solve several other persistent problems. It addresses concerns expressed by the bond Citizens' Oversight Committee, Measure S Planning Committee, as well as those included in the District's Goals and Moral Imperatives. It will also free up much-needed funding for important building projects that the community expects to see from Measure S. The other funds from Measure S allocated for technology are more for infrastructure components and for items that are longer-lasting and part of the classroom.

SCENARIO 1 - MAINTENANCE & REPAIR ONLY - NO BAN

| | March 2018 MP | March 2019 Draft | Revised April 2019 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | NOTES |
|--|-----------------------|------------------|--------------------|--------------|--------------|------------|------------|------------|--------------|--|
| Districtwide | | | | | | | | | | |
| Solar Ongoing Maintenance (REC Solar) | Approved/Complete | \$ 219,163 | \$ 219,163.00 | \$ 52,601 | \$ 54,032 | \$ 55,506 | \$ 57,024 | \$ 58,735 | \$ 60,497 | Currently authorized through 2022 |
| Club Oak Park Facility Furniture & Equipment | New/Approved | \$ 92,181 | \$ 92,181.00 | | | | | | | |
| Club Oak Park Lighting Upgrades at OHES, ROES, & BES | New/Proposed | \$ 30,000 | \$ 30,000 | \$ 30,000 | | | | | | Maintenance/repair |
| Collaborative Furniture Budget-Ongoing (\$200,000/Year) | \$ 200,000/Year | \$ 200,000/Year | \$ 200,000/Year | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | |
| Technology 2019/2020 | | | | | | | | | | |
| Technology 2019/2020 | \$ 2,100,000 | \$ 2,385,000 | \$ 1,933,000 | \$ 1,933,000 | | | | | | Grade 5-12 Chromebook 1:1 implementation |
| Technology 2020/2021 | \$ 720,000 | \$ 996,000 | \$ 461,000 | | \$ 461,000 | | | | | split between Measure S (60%) and General Fund (40%) in 2019-20; program sustained in General Fund thereafter (estimated \$400,000 annually, offset by estimated \$155,000 in Lease-to-Own revenues) - other Tech details appear on Tech Update page |
| Technology 2021/2022 | \$ 850,000 | \$ 1,841,000 | \$ 876,000 | | | \$ 876,000 | | | | |
| Technology 2022/2023 | \$ 925,000 | \$ 1,850,500 | \$ 535,500 | | | | \$ 535,500 | | | |
| Technology 2023/2024 | \$ 1,070,005 | \$ 1,502,000 | \$ 587,000 | | | | | \$ 587,000 | | |
| Technology 2024/2025 | \$ 2,184,000 | \$ 2,184,000 | \$ 1,384,000 | | | | | | \$ 1,384,000 | |
| Brookside Elementary School | | | | | | | | | | |
| 17-47S: Admin Building DSA Certification upgrades | \$ 712,798 | \$ 1,192,369 | \$ 1,192,369 | \$ 1,192,369 | | | | | | Required DSA Certification project |
| 18-18S: (4) Mod CR's, (1) Mod RR, AC lower play area - Ph 1 | \$ 3,480,000 | \$ 4,635,590 | \$ 3,475,000 | | | | | | | |
| Repairs to Existing Relocatable Buildings (211c, 212c, 311, 312) | New/Proposed | \$ 46,985 | \$ 46,985 | \$ 46,985 | | | | | | Maintenance/repair/health/safety |
| Replace & Upgrade Site Security Fencing | New/Proposed | \$ 815,438 | \$ 815,438 | | | | | | | |
| Makerspace Equipment/Furnishings Allowance | \$ 75,000 | \$ 75,000 | \$ 75,000 | | | | | | | |
| (4) Mod. CR's, Outdoor learning area (upper area) - Phase 2 | \$ 2,466,640 | \$ 2,959,040 | \$ 2,959,040 | | | | | | | |
| Remodel CR's 304 and 305 for KG use | \$ 125,000 | \$ 125,000 | \$ 125,000 | | | | | | | |
| HVAC System Upgrade, Bldg 200 and 300 | \$ 780,000 | \$ 773,200 | \$ 773,200 | | | | \$ 773,200 | | | Maintenance/repair - performed at end of life cycle |
| Modify/Expand Parking Lot and Drop Off | \$ 500,000 | \$ 500,000 | \$ 500,000 | | | | | | | |
| Oak Hills Elementary School | | | | | | | | | | |
| 18-19S: 6 Mod CR's/(1) Mod RR - Remove 5 (E) Relos | \$ 5,073,000 | \$ 5,501,888 | \$ 4,594,914 | | | | | | | |
| Alt. OPNS refresh (4) Mod CR's, (1) new RR, + Ramp/Walk | \$ 2,800,000 | \$ 500,000 | \$ 622,285 | | \$ 622,285 | | | | | Required DSA Certification project |
| Fencing & 2 Gates at Oak Hills and Valley View Park | New/Proposed | \$ 225,000 | \$ 86,100 | | | | | | | |
| Replace Flooring at Kindergarten Classrooms | New/Proposed | \$ 45,000 | \$ 45,000 | \$ 45,000 | | | | | | Maintenance/repair - performed at end of life cycle |
| DSA Certification of Rancho Simi Portable | New/Proposed | \$ 45,000 | \$ 45,000 | | \$ 45,000 | | | | | Required DSA Certification project |
| Makerspace Equipment/Furnishings Allowance | \$ 75,000 | \$ 75,000 | \$ 75,000 | | | | | | | |
| Replace HVAC at Admin/MPR/Library | \$ 140,000 | \$ 140,000 | \$ 140,000 | | \$ 140,000 | | | | | Maintenance/repair - performed at end of life cycle |
| Upgraded Media Center, Maker Space, Library, Admin & MPR | \$ 2,736,307 | \$ 2,736,307 | \$ 2,736,307 | | | | | | | |
| Red Oak Elementary School | | | | | | | | | | |
| 18-20S: 8 Mod CR's (2 story)/(1) Mod RR | \$ 4,601,696 | \$ 6,454,026 | \$ 5,734,745 | | | | | | | |
| Repair Fencing/crash out gates modular Admin/CR project 18-20S | New/Proposed | \$ 155,800 | \$ 155,800 | | | | | | | |
| Green School Yards (Sharon Danks) design and construction | New/Proposed | \$ 500,000 | \$ 500,000 | | | | | | | |
| Exterior Stucco Replacement & sheathing repairs at Bldgs B, C | New/Proposed | \$ 3,000,000 | \$ 1,000,000 | | \$ 1,000,000 | | | | | Maintenance/repair/health/safety |
| Upgrade all restrooms at Admin, B & C | New/Proposed | \$ 950,000 | \$ 227,000 | | \$ 227,000 | | | | | Maintenance/repair/health/safety |
| DSA Certification of RSRPD Portables (Timing related to 18-20S) | New/Proposed | \$ 90,000 | \$ 90,000 | | \$ 90,000 | | | | | Required DSA Certification project |
| Makerspace Equipment/Furnishings Allowance | \$ 75,000 | \$ 75,000 | \$ 75,000 | | | | | | | |
| Replace HVAC on Bldgs B, C and Admin | \$ 635,066 | \$ 635,066 | \$ 635,066 | | \$ 635,066 | | | | | Maintenance/repair - performed at end of life cycle |
| Reroof and Roof Structural Repairs Bldg C | \$ 523,000 | \$ 523,250 | \$ 523,250 | | \$ 523,250 | | | | | Maintenance/repair - performed at end of life cycle |
| Kitchen Renovation/Upgrade | New/Proposed | \$ 300,000 | \$ 300,000 | | | | | | | |
| Replace Carpeting @ Admin and 2-classrooms | New/Proposed | \$ 69,000 | \$ 69,000 | \$ 69,000 | | | | | | Maintenance/repair/health/safety |
| Medea Creek Middle School | | | | | | | | | | |
| Kitchen Encumbrance (Outstanding Balance of Proj 17-35S) | Approved/Complete | \$ 81,808 | \$ 81,808 | \$ 81,808 | | | | | | |
| 18-21S: 6 Mod CR's/(1) Mod RR | \$ 4,165,000 | \$ 5,224,357 | \$ 4,492,829 | | | | | | | New construction - education/safety/security |
| EV Charging Station (\$17,753 - 50% funded by AQMD grant) | New/Approved/Complete | \$ 8,877 | \$ 8,877 | \$ 8,877 | | | | | | |
| Admin Lobby Renovation for Visitor Flow (due to Crashout Gates) | New/Proposed | \$ 20,000 | \$ 20,000 | | | | | | | |
| Repairs/Upgrades at Bldg. "E" & Elevator | New/Proposed | \$ 21,060 | \$ 21,060 | \$ 21,060 | | | | | | |
| DSA Certification of Rancho Simi Portable | \$ 45,000 | \$ 45,000 | \$ 45,000 | | \$ 45,000 | | | | | Required DSA Certification project |
| Metal Roof Refinish (Power wash & Paint) | New/Proposed | \$ 195,000 | \$ 195,000 | | | | | | | |
| Construction for VCI Grant Greenhouse Project | New/Proposed | \$ 22,900 | \$ 22,900 | | | | | | | |
| New MPR/Music Buildings (Modular or Conventional build) | \$ 4,070,000 | \$ 4,070,000 | \$ 4,070,000 | | | | | | | |
| Makerspace Equipment/Furnishings Allowance | \$ 75,000 | \$ 75,000 | \$ 75,000 | | | | | | | Maintenance/repair/safety |
| Trellis Repairs | New/Proposed | \$ 80,000 | \$ 80,000 | \$ 80,000 | | | | | | Maintenance/repair/health/safety - cost may be offset by insurance reimbursement |

SCENARIO 1 - MAINTENANCE & REPAIR ONLY - NO BAN

| | March 2018 MP | March 2019 Draft | Revised April 2019 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | NOTES |
|---|--------------------|------------------|--------------------|------------|------------|------------|------------|-----------|-----------|---|
| Oak Park High School | | | | | | | | | | |
| Repair Exteriors of Units 16, 17 and (2) Story Bldg H | New/Proposed | \$ 12,860 | \$ 12,860 | \$ 12,860 | | | | | | Maintenance/repair/health/safety |
| Place (4) Modular Classrooms at the Great Lawn | \$ 2,672,558 | \$ 2,672,558 | \$ 2,672,558 | | | | | | | |
| HVAC Replacement at Bldgs F & G | \$ 420,000 | \$ 420,000 | \$ 420,000 | | | | \$ 420,000 | | | Maintenance/repair - performed at end of life cycle |
| Roof Repair/Replacement Bldgs F & G | \$ 610,000 | \$ 610,000 | \$ 610,000 | | | | \$ 610,000 | | | Maintenance/repair - performed at end of life cycle |
| Safety & Security Fence Allowance (Remaining Campus) | New/Proposed | \$ 125,000 | \$ 125,000 | | | | | | | |
| Repairs/Renovate Exterior Wood Columns and Woodwork-Needs | New/Proposed | \$ 52,686 | \$ 52,686 | \$ 52,686 | | | | | | Maintenance/repair/health/safety |
| Oak View High School/DO/OPIS | | | | | | | | | | |
| Renovate M&O Warehouse/Parking Improvements/Site Upgrades at | \$ 2,000,000 | \$ 2,000,000 | \$ 200,000 | \$ 200,000 | | | | | | Maintenance/repair |
| Food Service Stock Area (Ref/Freezer) | New/Proposed | \$ 150,000 | \$ 150,000 | | \$ - | | | | | |
| Standby Emergency Generator (FEMA Grant 75:25 -\$250,000) | New/Proposed | \$ 250,000 | \$ 62,500 | \$ 62,500 | | | | | | Project proceeds only on receipt of FEMA funding |
| OVHS- Repair/Renovate Building Exteriors (Custom Modular Quote) | New/Proposed | \$ 171,810 | \$ 171,810 | \$ 171,810 | | | | | | Maintenance/repair/health/safety |
| Measure S Program Management Salaries-District Staff | \$ 345,000 | \$ 369,036 | \$ 369,036 | \$ 369,036 | \$ 369,036 | \$ 369,036 | \$ 369,036 | \$ 80,000 | \$ 80,000 | |
| Measure S PM/CM Software, Equipment, & Supplies | Approved/Complete | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 15,000 | \$ 15,000 | \$ 15,000 | \$ 15,000 | \$ 15,000 | |
| Measure S PM/CM Services (BBC General Program Services) | Not Specified | \$ 275,000 | \$ 275,000 | \$ 275,000 | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 20,000 | | |
| Measure S Master Planning & Services (HED Architects) | Approved (2018-19) | \$ 29,400 | \$ 29,400 | \$ 13,000 | | | | | | |

| | | | | | | | | | | |
|--|----------------------|----------------------|---------------------|---------------------|----------------------|----------------------|--|--|--|---|
| Sub total | \$ 4,508,282 | \$ 4,880,979 | \$ 1,535,542 | \$ 2,999,760 | \$ 960,735 | \$ 1,739,497 | | | | |
| Escalation | \$ 225,414 | \$ 292,859 | \$ 107,488 | \$ 239,981 | \$ 86,466.12 | \$ 173,949.68 | | | | |
| Estimated Expenses | \$ 4,733,696 | \$ 5,173,838 | \$ 1,643,030 | \$ 3,239,741 | \$ 1,047,201 | \$ 1,913,446 | | | | |
| Revenue Balance from Previous Year | \$ 17,555,911 | \$ 13,438,534 | \$ 8,569,751 | \$ 7,121,254 | \$ 4,043,166 | \$ 18,087,745 | | | | |
| Interest Earnings | \$ 398,519 | \$ 305,055 | \$ 194,533 | \$ 161,652 | \$ 91,780 | \$ 410,592 | | | | |
| Parent 1:1 Contribution | \$ 217,800 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| Measure S Series C | \$ - | \$ - | \$ - | \$ - | \$ 15,000,000 | \$ - | | | | Projected timing and receipt of bond funds |
| Modernization Proceeds | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | | | | No eligibility for State Modernization matching funds |
| BAN | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| Total Available Revenue Applied | \$ 18,172,230 | \$ 13,743,589 | \$ 8,764,284 | \$ 7,282,907 | \$ 19,134,946 | \$ 18,498,337 | | | | |
| Revenue Balance | \$ 13,438,534 | \$ 8,569,751 | \$ 7,121,254 | \$ 4,043,166 | \$ 18,087,745 | \$ 16,584,891 | | | | |

OTHER NOTES AND CONSIDERATIONS

- 1). This Scenario **DOES NOT** provide a spending rate constant with IRS requirements.
- 2). This Scenario **DOES NOT** earn OPUSD any State modernization matching funds.
- 3). The specified roofing and HVAC projects will be replaced only at its actual end-of-life cycle. In the event that occurs, the replacement will be taken from the Revenue balance of that particular year. Under this Scenario, this should not have an adverse impact on projects identified to occur in the out years of this Scenario.

SCENARIO 2 - CONSTRUCTION - NO BAN

| | March 2018 MP | March 2019 Draft | Revised April 2019 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | NOTES |
|--|-----------------------|------------------|--------------------|--------------|--------------|------------|------------|------------|--------------|---|
| Districtwide | | | | | | | | | | |
| Solar Ongoing Maintenance (REC Solar) | Approved/Complete | \$ 219,163 | \$ 219,163.00 | \$ 52,601 | \$ 54,032 | \$ 55,506 | \$ 57,024 | \$ 58,735 | \$ 60,497 | Currently authorized through 2022 |
| Club Oak Park Facility Furniture & Equipment | New/Approved | \$ 92,181 | \$ 92,181.00 | | | | | | | |
| Club Oak Park Lighting Upgrades at OHES, ROES, & BES | New/Proposed | \$ 30,000 | \$ 30,000 | \$ 30,000 | | | | | | Maintenance/repair |
| Collaborative Furniture Budget-Ongoing (\$200,000/Year) | \$ 200,000/Year | \$ 200,000/Year | \$ 200,000/Year | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | |
| Technology | | | | | | | | | | |
| Technology 2019/2020 | \$ 2,100,000 | \$ 2,385,000 | \$ 1,933,000 | \$ 1,933,000 | | | | | | Grade 5-12 Chromebook 1:1 implementation |
| Technology 2020/2021 | \$ 720,000 | \$ 996,000 | \$ 461,000 | | \$ 461,000 | | | | | split between Measure S (60%) and General Fund (40%) in 2019-20; program sustained in General F |
| Technology 2021/2022 | \$ 850,000 | \$ 1,841,000 | \$ 876,000 | | | \$ 876,000 | | | | (40%) in 2019-20; program sustained in General F |
| Technology 2022/2023 | \$ 925,000 | \$ 1,850,500 | \$ 535,500 | | | | \$ 535,500 | | | thereafter (estimated \$400,000 annually, offset by |
| Technology 2023/2024 | \$ 1,070,005 | \$ 1,502,000 | \$ 587,000 | | | | | \$ 587,000 | | estimated \$155,000 in Lease-to-Own revenues) - |
| Technology 2024/2025 | \$ 2,184,000 | \$ 2,184,000 | \$ 1,384,000 | | | | | | \$ 1,384,000 | other Tech details appear on Tech Update page |
| Brookside Elementary School | | | | | | | | | | |
| 17-47S: Admin Building DSA Certification upgrades | \$ 712,798 | \$ 1,192,369 | \$ 1,192,369 | \$ 1,192,369 | | | | | | Required DSA Certification project |
| 18-18S: (4) Mod CR's, (1) Mod RR, AC lower play area - Ph 1 | \$ 3,480,000 | \$ 4,635,590 | \$ 3,475,000 | | | | | | \$ 3,475,000 | Project will proceed only as actual funding permits |
| Repairs to Existing Relocatable Buildings (211c, 212c, 311, 312) | New/Proposed | \$ 46,985 | \$ 46,985 | | | | | | | |
| Replace & Upgrade Site Security Fencing | New/Proposed | \$ 815,438 | \$ 815,438 | | | | | | | |
| Makerspace Equipment/Furnishings Allowance | \$ 75,000 | \$ 75,000 | \$ 75,000 | | | | | | | |
| (4) Mod. CR's, Outdoor learning area (upper area) - Phase 2 | \$ 2,466,640 | \$ 2,959,040 | \$ 2,959,040 | | | | | | | |
| Remodel CR's 304 and 305 for KG use | \$ 125,000 | \$ 125,000 | \$ 125,000 | | | | | | | |
| HVAC System Upgrade, Bldg 200 and 300 | \$ 780,000 | \$ 773,200 | \$ 773,200 | | | | | | | |
| Modify/Expand Parking Lot and Drop Off | \$ 500,000 | \$ 500,000 | \$ 500,000 | | | | | | | |
| Oak Hills Elementary School | | | | | | | | | | |
| 18-19S: 6 Mod CR's/(1) Mod RR - Remove 5 (E) Relos | \$ 5,073,000 | \$ 5,501,888 | \$ 4,594,914 | | | | | | \$ 4,594,914 | Project will proceed only as actual funding permits |
| Alt. OPNS refresh (4) Mod CR's, (1) new RR, + Ramp/Walk | \$ 2,800,000 | \$ 500,000 | \$ 622,285 | | \$ 622,285 | | | | | Required DSA Certification project |
| Fencing & 2 Gates at Oak Hills and Valley View Park | New/Proposed | \$ 225,000 | \$ 86,100 | | | | | | | |
| Replace Flooring at Kindergarten Classrooms | New/Proposed | \$ 45,000 | \$ 45,000 | \$ 45,000 | | | | | | Maintenance/repair/health/safety |
| DSA Certification of Rancho Simi Portable | New/Proposed | \$ 45,000 | \$ 45,000 | | \$ 45,000 | | | | | |
| Makerspace Equipment/Furnishings Allowance | \$ 75,000 | \$ 75,000 | \$ 75,000 | | | | | | | |
| Replace HVAC at Admin/MPR/Library | \$ 140,000 | \$ 140,000 | \$ 140,000 | | | | | | | |
| Upgraded Media Center, Maker Space, Library, Admin & MPR | \$ 2,736,307 | \$ 2,736,307 | \$ 2,736,307 | | | | | | | |
| Red Oak Elementary School | | | | | | | | | | |
| 18-20S: 8 Mod CR's (2 story)/(1) Mod RR | \$ 4,601,696 | \$ 6,454,026 | \$ 5,734,745 | | | | | | | |
| Repair Fencing/crash out gates modular Admin/CR project 18-20S | New/Proposed | \$ 155,800 | \$ 155,800 | | | | | | | |
| Green School Yards (Sharon Danks) design and construction | New/Proposed | \$ 500,000 | \$ 500,000 | | | | | | | |
| Exterior Stucco Replacement & sheathing repairs at Bldgs B, C | New/Proposed | \$ 3,000,000 | \$ 1,000,000 | | \$ 1,000,000 | | | | | Maintenance/repair/health/safety |
| Upgrade all restrooms at Admin, B & C | New/Proposed | \$ 950,000 | \$ 227,000 | | \$ 227,000 | | | | | Maintenance/repair/health/safety |
| DSA Certification of RSRPD Portables (Timing related to 18-20S) | New/Proposed | \$ 90,000 | \$ 90,000 | | \$ 90,000 | | | | | Required DSA Certification project |
| Makerspace Equipment/Furnishings Allowance | \$ 75,000 | \$ 75,000 | \$ 75,000 | | | | | | | |
| Replace HVAC on Bldgs B, C and Admin | \$ 635,066 | \$ 635,066 | \$ 635,066 | | | | | | | |
| Reroof and Roof Structural Repairs Bldg C | \$ 523,000 | \$ 523,250 | \$ 523,250 | | | | | | | |
| Kitchen Renovation/Upgrade | New/Proposed | \$ 300,000 | \$ 300,000 | | | | | | | |
| Replace Carpeting @ Admin and 2-classrooms | New/Proposed | \$ 69,000 | \$ 69,000 | | | | | | | |
| Medea Creek Middle School | | | | | | | | | | |
| Kitchen Encumbrance (Outstanding Balance of Proj 17-35S) | Approved/Complete | \$ 81,808 | \$ 81,808 | \$ 81,808 | | | | | | |
| 18-21S: 6 Mod CR's/(1) Mod RR | \$ 4,165,000 | \$ 5,224,357 | \$ 4,492,829 | | \$ 4,492,829 | | | | | |
| EV Charging Station (\$17,753 - 50% funded by AQMD grant) | New/Approved/Complete | \$ 8,877 | \$ 8,877 | \$ 8,877 | | | | | | |
| Admin Lobby Renovation for Visitor Flow (due to Crashout Gates) | New/Proposed | \$ 20,000 | \$ 20,000 | | | | | | | |
| Repairs/Upgrades at Bldg. "E" & Elevator | New/Proposed | \$ 21,060 | \$ 21,060 | \$ 21,060 | | | | | | Maintenance/repair/health/safety |
| DSA Certification of Rancho Simi Portable | \$ 45,000 | \$ 45,000 | \$ 45,000 | | \$ 45,000 | | | | | Required DSA Certification project |
| Metal Roof Refinish (Power wash & Paint) | New/Proposed | \$ 195,000 | \$ 195,000 | | | | | | | |
| Construction for VCI Grant Greenhouse Project | New/Proposed | \$ 22,900 | \$ 22,900 | | | | | | | |
| New MPR/Music Buildings (Modular or Conventional build) | \$ 4,070,000 | \$ 4,070,000 | \$ 4,070,000 | | | | | | | |
| Makerspace Equipment/Furnishings Allowance | \$ 75,000 | \$ 75,000 | \$ 75,000 | | | | | | | |
| Trellis Repairs | New/Proposed | \$ 80,000 | \$ 80,000 | \$ 80,000 | | | | | | Maintenance/repair/health/safety - cost may be offset by insurance reimbursement |

SCENARIO 2 - CONSTRUCTION - NO BAN

| | March 2018 MP | March 2019 Draft | Revised April 2019 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | NOTES |
|---|--------------------|-------------------------|--------------------|------------|------------|------------|------------|------------|------------|--|
| Oak Park High School | | | | | | | | | | |
| Repair Exteriors of Units 16, 17 and (2) Story Bldg H | | New/Proposed \$ 12,860 | \$ 12,860 | | | | | | | |
| Place (4) Modular Classrooms at the Great Lawn | \$ 2,672,558 | \$ 2,672,558 | \$ 2,672,558 | | | | | | | |
| HVAC Replacement at Bldgs F & G | \$ 420,000 | \$ 420,000 | \$ 420,000 | | | | | | | |
| Roof Repair/Replacement Bldgs F & G | \$ 610,000 | \$ 610,000 | \$ 610,000 | | | | | | | |
| Safety & Security Fence Allowance (Remaining Campus) | | New/Proposed \$ 125,000 | \$ 125,000 | | | | | | | |
| Repairs/Renovate Exterior Wood Columns and Woodwork-Needs | | New/Proposed \$ 52,686 | \$ 52,686 | | | | | | | |
| Oak View High School/DO/OPIS | | | | | | | | | | |
| Renovate M&O Warehouse/Parking Improvements/Site Upgrades at | \$ 2,000,000 | \$ 2,000,000 | \$ 200,000 | | | | | | | |
| Food Service Stock Area (Ref/Freezer) | | New/Proposed \$ 150,000 | \$ 150,000 | | | | | | | |
| Standby Emergency Generator (FEMA Grant 75:25 -\$250,000) | | New/Proposed \$ 250,000 | \$ 62,500 | | \$ 62,500 | | | | | Project proceeds only on receipt of FEMA funding |
| OVHS- Repair/Renovate Building Exteriors (Custom Modular Quote) | | New/Proposed \$ 171,810 | \$ 171,810 | | | | | | | |
| Measure S Program Management Salaries-District Staff | \$ 345,000 | \$ 369,036 | \$ 369,036 | \$ 369,036 | \$ 369,036 | \$ 150,000 | \$ 150,000 | \$ 369,036 | \$ 369,036 | |
| Measure S PM/CM Software, Equipment, & Supplies | Approved/Complete | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 15,000 | \$ 15,000 | \$ 15,000 | \$ 15,000 | \$ 15,000 | |
| Measure S PM/CM Services (BBC General Program Services) | Not Specified | \$ 275,000 | \$ 275,000 | \$ 275,000 | \$ 175,000 | \$ 75,000 | | \$ 200,000 | \$ 200,000 | |
| Measure S Master Planning & Services (HED Architects) | Approved (2018-19) | \$ 29,400 | \$ 29,400 | \$ 13,000 | | | | \$ 10,000 | \$ 10,000 | |

| | | | | | | | |
|--|----------------------|----------------------|---------------------|---------------------|----------------------|----------------------|---|
| Sub total | \$ 4,326,751 | \$ 7,858,682 | \$ 1,371,506 | \$ 957,524 | \$ 1,439,771 | \$ 10,308,447 | |
| Escalation | \$ 216,338 | \$ 471,521 | \$ 96,005 | \$ 76,602 | \$ 129,579 | \$ 1,030,845 | |
| Estimated Expenses | \$ 4,543,089 | \$ 8,330,203 | \$ 1,467,511 | \$ 1,034,126 | \$ 1,569,350 | \$ 11,339,291 | |
| Revenue Balance from Previous Year | \$ 17,555,911 | \$ 13,629,142 | \$ 5,608,320 | \$ 4,268,118 | \$ 3,330,878 | \$ 16,837,139 | |
| Interest Earnings | \$ 398,519 | \$ 309,382 | \$ 127,309 | \$ 96,886 | \$ 75,611 | \$ 382,203 | |
| Parent 1:1 Contribution | \$ 217,800 | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Measure S Series C | \$ - | \$ - | \$ - | \$ - | \$ 15,000,000 | \$ - | Projected timing and receipt of bond funds |
| Modernization Proceeds | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 2,695,697 | Projected matching funds (2020 & 2022 state bond) |
| BAN | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Total Available Revenue Applied | \$ 18,172,230 | \$ 13,938,523 | \$ 5,735,629 | \$ 4,365,004 | \$ 18,406,489 | \$ 19,915,039 | |
| Revenue Balance | \$ 13,629,142 | \$ 5,608,320 | \$ 4,268,118 | \$ 3,330,878 | \$ 16,837,139 | \$ 8,575,748 | |

OTHER NOTES AND CONSIDERATIONS

- 1). This Scenario **DOES** provide a spending rate consistent with IRS requirements.
- 2). This Scenario **DOES** earn State modernization matching funds. The assumption of receipt of these funds in 2024 is contingent upon the passage of State bond measures in 2020 and 2022. If not, OPUSD has still earned the match, which will be received at a future date upon successful passage of a state bond.
- 3). In order to blend both maintenance and construction priorities in this Scenario, some significant roofing and HVAC projects are not specifically included. This equipment will be replaced only at its actual end-of-life cycle. In the event that occurs, the replacement will be taken from the Revenue Balance of that particular year. This may have an adverse impact on projects identified to occur in the out years of this Scenario.

SCENARIO 3 - CONSTRUCTION - WITH BAN

| | March 2018 MP | March 2019 Draft | Revised April 2019 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | NOTES |
|--|-----------------------|------------------|--------------------|--------------|--------------|--------------|--------------|------------|--------------|--|
| Districtwide | | | | | | | | | | |
| Solar Ongoing Maintenance (REC Solar) | Approved/Complete | \$ 219,163 | \$ 219,163.00 | \$ 52,601 | \$ 54,032 | \$ 55,506 | \$ 57,024 | \$ 58,735 | \$ 60,497 | Currently authorized through 2022 |
| Club Oak Park Facility Furniture & Equipment | New/Approved | \$ 92,181 | \$ 92,181.00 | | | | | | | |
| Club Oak Park Lighting Upgrades at OHES, ROES, & BES | New/Proposed | \$ 30,000 | \$ 30,000 | | | | | | | |
| Collaborative Furniture Budget-Ongoing (\$200,000/Year) | \$ 200,000/Year | \$ 200,000/Year | Variable | \$ 200,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | |
| Technology | | | | | | | | | | |
| Technology 2019/2020 | \$ 2,100,000 | \$ 2,385,000 | \$ 1,933,000 | \$ 1,933,000 | | | | | | Grade 5-12 Chromebook 1:1 implementation |
| Technology 2020/2021 | \$ 720,000 | \$ 996,000 | \$ 461,000 | | \$ 461,000 | | | | | split between Measure S (60%) and General Fund |
| Technology 2021/2022 | \$ 850,000 | \$ 1,841,000 | \$ 876,000 | | | \$ 876,000 | | | | (40%) in 2019-20; program sustained in General Fund |
| Technology 2022/2023 | \$ 925,000 | \$ 1,850,500 | \$ 535,500 | | | | \$ 535,500 | | | thereafter (estimated \$400,000 annually, offset by |
| Technology 2023/2024 | \$ 1,070,005 | \$ 1,502,000 | \$ 587,000 | | | | | \$ 587,000 | | estimated \$155,000 in Lease-to-Own revenues) - |
| Technology 2024/2025 | \$ 2,184,000 | \$ 2,184,000 | \$ 1,384,000 | | | | | | \$ 1,384,000 | other Tech details appear on Tech Update page |
| Brookside Elementary School | | | | | | | | | | |
| 17-47S: Admin Building DSA Certification upgrades | \$ 712,798 | \$ 1,192,369 | \$ 1,192,369 | \$ 1,192,369 | | | | | | Required DSA Certification project |
| 18-18S: (4) Mod CR's, (1) Mod RR, AC lower play area - Ph 1 | \$ 3,480,000 | \$ 4,635,590 | \$ 3,475,000 | | | | \$ 3,475,000 | | | Project will proceed only as actual funding permits |
| Repairs to Existing Relocatable Buildings (211c, 212c, 311, 312) | New/Proposed | \$ 46,985 | \$ 46,985 | | | | | | | |
| Replace & Upgrade Site Security Fencing | New/Proposed | \$ 815,438 | \$ 815,438 | | | | | | | |
| Makerspace Equipment/Furnishings Allowance | \$ 75,000 | \$ 75,000 | \$ 75,000 | | | | | | | |
| (4) Mod. CR's, Outdoor learning area (upper area) - Phase 2 | \$ 2,466,640 | \$ 2,959,040 | \$ 2,959,040 | | | | | | | |
| Remodel CR's 304 and 305 for KG use | \$ 125,000 | \$ 125,000 | \$ 125,000 | | | | | | | |
| HVAC System Upgrade, Bldg 200 and 300 | \$ 780,000 | \$ 773,200 | \$ 773,200 | | | | | | | |
| Modify/Expand Parking Lot and Drop Off | \$ 500,000 | \$ 500,000 | \$ 500,000 | | | | | | | |
| Oak Hills Elementary School | | | | | | | | | | |
| 18-19S: 6 Mod CR's/(1) Mod RR - Remove 5 (E) Relos | \$ 5,073,000 | \$ 5,501,888 | \$ 4,594,914 | | | \$ 4,594,914 | | | | |
| Alt. OPNS refresh (4) Mod CR's, (1) new RR, + Ramp/Walk | \$ 2,800,000 | \$ 500,000 | \$ 622,285 | | \$ 622,285 | | | | | Required DSA Certification project |
| Fencing & 2 Gates at Oak Hills and Valley View Park | New/Proposed | \$ 225,000 | \$ 86,100 | \$ 86,100 | | | | | | Maintenance/repair/health/safety/security |
| Replace Flooring at Kindergarten Classrooms | New/Proposed | \$ 45,000 | \$ 45,000 | \$ 45,000 | | | | | | Maintenance/repair/health/safety |
| DSA Certification of Rancho Simi Portable | New/Proposed | \$ 45,000 | \$ 45,000 | | | | | | | |
| Makerspace Equipment/Furnishings Allowance | \$ 75,000 | \$ 75,000 | \$ 75,000 | | | | | | | |
| Replace HVAC at Admin/MPRLibrary | \$ 140,000 | \$ 140,000 | \$ 140,000 | | | | | | | |
| Upgraded Media Center, Maker Space, Library, Admin & MPR | \$ 2,736,307 | \$ 2,736,307 | \$ 2,736,307 | | | | | | | |
| Red Oak Elementary School | | | | | | | | | | |
| 18-20S: 8 Mod CR's (2 story)/(1) Mod RR | \$ 4,601,696 | \$ 6,454,026 | \$ 5,734,745 | | \$ 5,734,745 | | | | | |
| Repair Fencing/crash out gates modular Admin/CR project 18-20S | New/Proposed | \$ 155,800 | \$ 155,800 | | \$ 155,800 | | | | | Safety/security |
| Green School Yards (Sharon Danks) design and construction | New/Proposed | \$ 500,000 | \$ 500,000 | | | | | | | |
| Exterior Stucco Replacement & sheathing repairs at Bldgs B, C | New/Proposed | \$ 3,000,000 | \$ 1,000,000 | | \$ 1,000,000 | | | | | Maintenance/repair/health/safety |
| Upgrade all restrooms at Admin, B & C | New/Proposed | \$ 950,000 | \$ 227,000 | | \$ 227,000 | | | | | Maintenance/repair/health/safety |
| DSA Certification of RSRPD Portables (Timing related to 18-20S) | New/Proposed | \$ 90,000 | \$ 90,000 | | | | | | | |
| Makerspace Equipment/Furnishings Allowance | \$ 75,000 | \$ 75,000 | \$ 75,000 | | | | | | | |
| Replace HVAC on Bldgs B, C and Admin | \$ 635,066 | \$ 635,066 | \$ 635,066 | | | | | | | |
| Reroof and Roof Structural Repairs Bldg C | \$ 523,000 | \$ 523,250 | \$ 523,250 | | | | | | | |
| Kitchen Renovation/Upgrade | New/Proposed | \$ 300,000 | \$ 300,000 | | | | | | | |
| Replace Carpeting @ Admin and 2-classrooms | New/Proposed | \$ 69,000 | \$ 69,000 | | | | | | | |
| Medea Creek Middle School | | | | | | | | | | |
| Kitchen Encumbrance (Outstanding Balance of Proj 17-35S) | Approved/Complete | \$ 81,808 | \$ 81,808 | \$ 81,808 | | | | | | |
| 18-21S: 6 Mod CR's/(1) Mod RR | \$ 4,165,000 | \$ 5,224,357 | \$ 4,492,829 | | \$ 4,492,829 | | | | | |
| EV Charging Station (\$17,753 - 50% funded by AQMD grant) | New/Approved/Complete | \$ 8,877 | \$ 8,877 | \$ 8,877 | | | | | | |
| Admin Lobby Renovation for Visitor Flow (due to Crashout Gates) | New/Proposed | \$ 20,000 | \$ 20,000 | | | | | | | |
| Repairs/Upgrades at Bldg "E" & Elevator | New/Proposed | \$ 21,060 | \$ 21,060 | | | | | | | |
| DSA Certification of Rancho Simi Portable | \$ 45,000 | \$ 45,000 | \$ 45,000 | | \$ 45,000 | | | | | Required DSA Certification project |
| Metal Roof Refinish (Power wash & Paint) | New/Proposed | \$ 195,000 | \$ 195,000 | | | | | | | |
| Construction for VCI Grant Greenhouse Project | New/Proposed | \$ 22,900 | \$ 22,900 | | | | | | | |
| New MPR/Music Buildings (Modular or Conventional build) | \$ 4,070,000 | \$ 4,070,000 | \$ 4,070,000 | | | | | | | |
| Makerspace Equipment/Furnishings Allowance | \$ 75,000 | \$ 75,000 | \$ 75,000 | | | | | | | |
| Trellis Repairs | New/Proposed | \$ 80,000 | \$ 80,000 | \$ 80,000 | | | | | | Maintenance/repair/health/safety - cost may be offset by insurance reimbursement |

SCENARIO 3 - CONSTRUCTION - WITH BAN

| | March 2018 MP | March 2019 Draft | Revised April 2019 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | NOTES |
|---|--------------------|------------------|--------------------|------------|------------|------------|------------|------------|-----------|--|
| Oak Park High School | | | | | | | | | | |
| Repair Exteriors of Units 16, 17 and (2) Story Bldg H | New/Proposed | \$ 12,860 | \$ 12,860 | | | | | | | |
| Place (4) Modular Classrooms at the Great Lawn | \$ 2,672,558 | \$ 2,672,558 | \$ 2,672,558 | | | | | | | |
| HVAC Replacement at Bldgs F & G | \$ 420,000 | \$ 420,000 | \$ 420,000 | | | | | | | |
| Roof Repair/Replacement Bldgs F & G | \$ 610,000 | \$ 610,000 | \$ 610,000 | | | | | | | |
| Safety & Security Fence Allowance (Remaining Campus) | New/Proposed | \$ 125,000 | \$ 125,000 | | | | | | | |
| Repairs/Renovate Exterior Wood Columns and Woodwork-Needs | New/Proposed | \$ 52,686 | \$ 52,686 | | | | | | | |
| Oak View High School/DO/OPIS | | | | | | | | | | |
| Renovate M&O Warehouse/Parking Improvements/Site Upgrades at | \$ 2,000,000 | \$ 2,000,000 | \$ 200,000 | | | | | | | |
| Food Service Stock Area (Ref/Freezer) | New/Proposed | \$ 150,000 | \$ 150,000 | | | | | | | |
| Standby Emergency Generator (FEMA Grant 75.25 -\$250,000) | New/Proposed | \$ 250,000 | \$ 62,500 | | \$ 62,500 | | | | | Project proceeds only on receipt of FEMA funding |
| OVHS- Repair/Renovate Building Exteriors (Custom Modular Quote) | New/Proposed | \$ 171,810 | \$ 171,810 | | | | | | | |
| Measure S Program Management Salaries-District Staff | \$ 345,000 | \$ 369,036 | \$ 369,036 | \$ 369,036 | \$ 369,036 | \$ 369,036 | \$ 369,036 | \$ 369,036 | \$ 80,000 | Assumes adjustment in support cost based on the |
| Measure S PM/CM Software, Equipment, & Supplies | Approved/Complete | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 15,000 | \$ 15,000 | \$ 15,000 | \$ 15,000 | \$ 15,000 | number of actual projects in development or progress |
| Measure S PM/CM Services (BBC General Program Services) | Not Specified | \$ 275,000 | \$ 275,000 | \$ 275,000 | \$ 175,000 | \$ 100,000 | \$ 100,000 | | | |
| Measure S Master Planning & Services (HED Architects) | Approved (2018-19) | \$ 29,400 | \$ 29,400 | \$ 13,000 | | | | | | |

| | | | | | | | | | | |
|--|----------------------|----------------------|----------------------|---------------------|---------------------|---------------------|--|--|--|--|
| Sub total | \$ 4,361,791 | \$ 13,514,227 | \$ 6,110,456 | \$ 4,651,560 | \$ 1,129,771 | \$ 1,639,497 | | | | |
| Escalation | \$ 218,090 | \$ 810,854 | \$ 427,732 | \$ 372,125 | \$ 101,679.36 | \$ 163,949.68 | | | | |
| Estimated Expenses | \$ 4,579,881 | \$ 14,325,081 | \$ 6,538,188 | \$ 5,023,685 | \$ 1,231,450 | \$ 1,803,446 | | | | |
| Revenue Balance from Previous Year | \$ 17,555,911 | \$ 25,592,350 | \$ 11,848,215 | \$ 5,578,982 | \$ 681,940 | \$ 473,970 | | | | |
| Interest Earnings | \$ 398,519 | \$ 580,946 | \$ 268,954 | \$ 126,643 | \$ 15,480 | \$ 10,759 | | | | |
| Parent 1:1 Contribution | \$ 217,800 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| Measure S Series C | \$ - | \$ - | \$ - | \$ - | \$ 15,000,000 | \$ - | | | | Projected timing and receipt of bond funds |
| Modernization Proceeds | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 9,415,914 | | | | Projected matching funds (2020 & 2022 state bonds) |
| BAN | \$ 12,000,000 | \$ - | \$ - | \$ - | \$ (13,992,000) | \$ - | | | | Assumes BAN issue in 2019, repayment in 2023 |
| Total Available Revenue Applied | \$ 30,172,230 | \$ 26,173,296 | \$ 12,117,170 | \$ 5,705,625 | \$ 1,705,420 | \$ 9,900,643 | | | | |
| Revenue Balance | \$ 25,592,350 | \$ 11,848,215 | \$ 5,578,982 | \$ 681,940 | \$ 473,970 | \$ 8,097,197 | | | | |

OTHER NOTES AND CONSIDERATIONS

- 1). This Scenario **DOES** provide a spending rate consistent with IRS requirements.
- 2). This Scenario **DOES** earn State modernization matching funds. The assumption of receipt of these funds in 2024 is contingent upon the passage of State bond measures in 2020 and 2022. If not, OPUSD has still **earned** the match, which will be received at a future date upon successful passage of a state facilities bond.
- 3). **State Modernization Matching Funds:** The March 2018 Master Plan anticipated receipt of \$11 million in State Modernization matching funds for planned projects. It is important to understand that **eligibility** is an amount based on a State formula that districts may **earn** if they comply with certain State criteria. That criteria specifies that qualified projects must be approved by DSA, submitted to the Office of Public School Construction (OPSC), and be constructed within 3 years. The 2018 OPUSD Master Plan assumed an aggressive building program that met that requirement. OPUSD has subsequently learned that several projects in the 2018 Plan are not eligible (the solar installation, MCMS kitchen) and that current State funding is exhausted, This revised Scenario assumes modernization matching funding will be available with the successful passage of State facility bonds slated for the 2020 and 2022 elections. Under this Scenario, it is assumed that those elections are successful, and that OPUSD will **earn** \$9.4M in matching funds.
- 4). **This Scenario assumes issuance of a Bond Anticipatory Note (BAN).** School districts are authorized to issue a BAN under Education Code section 15150. A BAN is a short-term financing technique that must be repaid within five years from the date of issuance. If authorized, repayment is intended to come from the next issuance (Series C) of Measure S General Obligation Bonds. At the time of issuance of the next series of Measure S Bonds, the Measure S tax rate must be below \$60 per \$100,000 of Assessed Valuation (AV). The District's ability to issue the bonds will depend on the underlying AV, the basis upon which the amounts of the bonds are determined.

Pros: Allows OPUSD to access Measure S funds earlier than August 2023.

Cons: Risk of lower-than-projected AV performance, leading to inability to pay-off the BAN on schedule at its estimated maturity date. Some amount of Measure S bond authorization may be lost due to BAN transaction costs. Some amount of Measure S bond authorization may be lost due to the payment of unpaid BAN interest.

Back-Up Plan: Absent adequate bond funds, repayment of the BAN would be Certificates of Participation issued by the District.

- 5). **Major Maintenance Concerns:** In order provide a Scenario promoting more robust construction priorities, some significant roofing and HVAC projects are not specifically included. This equipment will be replaced only at its actual end-of-life cycle. In the event of equipment failure occurring within the Plan period, replacement will be taken from the Revenue Balance of that particular year. It is highly likely that this will have an adverse impact on the ability to undertake projects identified to occur in the out years of this Scenario.

OPUSD PROJECTED TECHNOLOGY EXPENDITURES - 2019 MEASURE S PLAN UPDATE

| Fiscal Year | Description | Infrastructure | Student Chromebooks | Student Workstations | Staff Devices | Personnel | Classroom Tech / Maker Innovation | Notes |
|--|--|----------------|---------------------|----------------------|---------------|-----------|-----------------------------------|---|
| 2018-19 | Proj 18-12S File Server Refresh - Nutanix (plus workstations) | \$125,000 | | | | | | |
| | Proj 18-14S MCMS 6th Grade 1to1 Chromebook Pilot (qty 132) Dell 5190 | | \$56,780 | | | | | Grade 6 Chromebook 1:1 Pilot - Cost offset by parent Lease-to-Own program |
| | Proj 18-28S District Chromebook Refresh (qty 428) Dell 5190 | | \$184,104 | | | | | |
| | Proj 18-29S Flat Panel Displays for MCMS Lib & OPHS G9 | | | | | | \$30,440 | |
| | Proj 18-30S MCMS Library computer refresh (Dell 5190 qty 40, iMac qty 8) | | | \$18,362 | \$18,743 | | | |
| | Proj 18-31F Creativity and Innovation Equip - Padcaster | | | | | | \$8,057 | |
| | Proj 18-35S BES Chromebook Cart Gr5 (qty 40) Dell 5190 | | | \$17,206 | | | | |
| | Proj 18-42S MCMS Art COW iPadPros (qty 21) | | | | \$38,233 | | | |
| | Proj 18-43S VR Workstation Pilot | | | | | | \$6,000 | |
| | Proj 18-44S iPad Refresh qty 520 (iPad6/128 w/Keyboard and Crayon) | | | | \$301,669 | | | |
| | Proj 18-49F iMacs for MCMS D1 Tech Lab (qty 7) | | | | \$18,052 | | | |
| | Spare Computers for Staff (iMacs + MacBooks Pros) | | | | | \$50,000 | | |
| | Replacement LCD Projectors (qty 18) | | | | | | \$24,000 | |
| Half of a 1.2FTE TechTOSA - MS 1 to 1 pilot implementation | | | | | | \$65,000 | First year of TOSA support | |
| 2018-19 Total | \$961,646 | | | | | | | |
| 2019-20 | MacBook Pro (teacher refresh) qty 250 | | | | | \$625,000 | | Refresh |
| | iPad (teacher refresh) qty 50 | | | | | \$40,000 | | Refresh |
| | Next Gen Chromebook qty 1600 (replace Dell3120 CB's) | | \$400,000 | | | | | Gr 5-12 Chromebook 1:1 Implementation - |
| | 1 to 1 implementation at MS and HS (qty 540) | | \$270,000 | | | | | Offset by parent Lease-to-Own incentive* |
| | iPad Air Refresh qty 680 (iPad6/128) | | | | \$450,000 | | | Refresh |
| | Half of a 1.2FTE TechTOSA - HS 1 to 1 pilot implementation | | | | | | \$65,000 | Final year of TOSA support |
| | LCD Projector Replacement | | | | | | | |
| Upgrade to Interactive Flat Panel Displays | | | | | | \$83,000 | Refresh | |
| 2019-20 Total | \$1,933,000 | | | | | | | |
| 2020-2021 | Network Storage SAN conversion to Hyperconverged Storage | \$60,000 | | | | | | Refresh |
| | Internet Content Filter refresh (possibly consolidate with Firewall refresh) | \$60,000 | | | | | | Refresh |
| | Network Firewall Refresh | \$120,000 | | | | | | |
| | MS Comp Sci Lab refresh D1 - iMac SSDs (qty 38) | | | | \$95,000 | | | Refresh |
| | HS Engineering laptop lab (F8 Jones) | | | | \$76,000 | | | Refresh |
| | Upgrade to Interactive Flat Panel Displays | | | | | | \$50,000 | Refresh |
| 2020-21 Total | \$461,000 | | | | | | | |
| 2021-2022 | New classroom wired network cabling (CAT7) | \$100,000 | | | | | | Assumes no new cabling required |
| | New Fiber Optic network cabling (Tranceiver Upgrade) | \$50,000 | | | | | | Assumes no new cabling required |
| | New Wireless Network Access points (170 WAPs) | \$300,000 | | | | | | Cost after taking ERATE discount of 40% |
| | Office Desktops (50 iMacs) | | | | | \$125,000 | | Refresh |
| | MS Comp Sci Lab Refresh (D1) iMacs (qty 38) | | | | \$97,500 | | | Refresh |
| | MS Art COW Refresh (MacBook Airs) qty 21 MacBook Pros | | | | \$52,500 | | | Refresh |
| | HS Comp Sci Laptop Lab (C5 Verharen) qty 38 PC Laptops | | | | \$76,000 | | | Refresh |
| | Upgrade to Interactive Flat Panel Displays | | | | | | \$75,000 | Refresh |
| 2021-22 Total | \$876,000 | | | | | | | |

OPUSD PROJECTED TECHNOLOGY EXPENDITURES - 2019 MEASURE S PLAN UPDATE

| Fiscal Year | Description | Infrastructure | Student Chromebooks | Student Workstations | Staff Devices | Personnel | Classroom Tech / Maker Innovation | Notes |
|--|---|----------------|---------------------|----------------------|---------------|-----------|-----------------------------------|---------------------|
| 2022-2023 | Refresh MDF Core Switches (6) | | | | | | | Deferred to 2025-26 |
| | Refresh IDF Stack Master Switches (45) | | | | | | | Deferred to 2025-26 |
| | ES Innovation Labs x3 (30 iMacs) | | | | \$75,000 | | | Refresh |
| | HS Yearbook/Journalism lab/Newspaper (25 iMacs) | | | | \$62,500 | | | Refresh |
| | HS Graphic Arts Lab (C3 Peluce) qty 38 iMacs | | | | \$95,000 | | | Refresh |
| | HS Engineering Laptop Lab (C1 Prescott) qty 38 PC laptops | | | | \$76,000 | | | Refresh |
| | HS Comp Sci Desktop (C4 Amerikaner) qty 38 AIO Win Desktops | | | | \$76,000 | | | Refresh |
| | HS Foreign Language Lab (Library) qty 38 AIO Win Desktops | | | | \$76,000 | | | Refresh |
| Upgrade to Interactive Flat Panel Displays | | | | | | \$75,000 | Refresh | |
| 2022-23 Total | \$535,500 | | | | | | | |
| 2023-2024 | Refresh Network Backup Appliance | \$150,000 | | | | | | Refresh |
| | Refresh Network Edge Switches (60) | | | | | | | Deferred to 2025-26 |
| | File Server Refresh (2) MS & HS | \$50,000 | | | | | | Refresh |
| | Student iPad Refresh (520) | \$312,000 | | | | | | Refresh |
| | SMARTboard Refresh (20-30 FPDs) | | | | | | \$75,000 | Refresh |
| 2023-2024 Total | \$587,000 | | | | | | | |
| 2024-25 | SMARTboard Refresh (30 boards) | | | | | | \$150,000 | Refresh |
| | New Security Camera System | \$350,000 | | | | | | Refresh |
| | MS Library Lab (37 desktops) | | | | \$74,000 | | | Refresh |
| | Student iPad Refresh (qty 900) | | | \$810,000 | | | | Refresh |
| 2023-2024 Total | \$1,384,000 | | | | | | | |

OTHER NOTES AND CONSIDERATIONS

* Total cost of Year 1 (2019-20 school year) Grade 5-12 Chromebook 1:1 implementation is \$1,070,000. It is proposed that this startup cost be split between the Measure S bond fund (\$670,000) and the General Fund (\$400,000). It is projected the the cost to both funds will be offset by revenues generated from parent Lease-to-Own incentive (Measure S = \$217,800, General Fund = \$154,800). Beginning with the 2020-21 school year, the ongoing cost of sustaining the 1:1 program (\$400,000) will be borne by the General Fund, offset by revenues generated from parent Lease-to-Own incentive (\$154,800) - net cost to the General Fund is projected at \$245,200 annually.

Chromebook 1:1 LTO Participation Rate Worksheet

Updated 3/27/2019 by Enoch Kwok, Director of Technology

K-8 Participation Rate **75%**

HS Participation Rate **35%**

Device Unit Actual Cost \$ **500**
 Total Devices Acquired 2140
Gross Program Cost \$ **1,070,000**

Parent LTO Contribution \$ **360**
 Refresh Devices 1600

District contribution \$ 140
 Add'l devices for 1:1 implementation \$ 540
 Sustaining Devices 800

| Grade | # Students | Participation Rate | Participants | Parent Pay | subtotal parent contribution | Net Savings | Cost to District | Cumulative Cost to District |
|-------|------------|--------------------|--------------|------------|------------------------------|-------------|------------------|-----------------------------|
|-------|------------|--------------------|--------------|------------|------------------------------|-------------|------------------|-----------------------------|

Limited Expansion of LTO (only grades 6 and 9)

| | | | | | | | | |
|---|-----|-----|-----|--------|------------|--|--|--|
| 6 | 380 | 75% | 285 | \$ 360 | \$ 102,600 | | | |
| 9 | 400 | 40% | 160 | \$ 360 | \$ 57,600 | | | |

\$ 160,200 \$ **909,800**

(Change to participation percentage)

This is the District's first year net cost of a limited rollout of 1:1 Chromebooks with only Grades 6 and 9 but including refresh

Full Expansion of LTO (all grades 5-12)

| | | | | | | | | |
|----|-----|-----|-----|--------|-----------|--|--|--|
| 5 | 360 | 75% | 270 | \$ 360 | \$ 97,200 | | | |
| 10 | 400 | 40% | 160 | \$ 360 | \$ 57,600 | | | |
| 11 | 400 | 40% | 160 | \$ 360 | \$ 57,600 | | | |

\$ 212,400 \$ **697,400**

(Change to participation percentage)

(Change to participation percentage)

This is the District's first year net cost of the recommended 1:1 Take home Chromebook program at grades 5-12

Conservative LTO participation rate in follow-on years:

Ongoing Annual Cost of sustaining the program (Years 2, 3, 4, etc.) District buys 800 devices (\$400,000)

| | | | | | | | | |
|---|-----|-----|-----|--------|-----------|--|--|--|
| 5 | 360 | 75% | 270 | \$ 360 | \$ 97,200 | | | |
| 9 | 400 | 40% | 160 | \$ 360 | \$ 57,600 | | | |

\$ 154,800 \$ **245,200**

(Change to participation percentage)

This is the District's annual ongoing cost after the first year to sustain the program with conservative rate of parent LTO participation

Optimistic LTO participation rate in follow-on years:

Ongoing Annual Cost of sustaining the program (Years 2, 3, 4, etc.) District buys 800 devices (\$400,000)

| | | | | | | | | |
|---|-----|-----|-----|--------|------------|--|--|--|
| 5 | 360 | 75% | 270 | \$ 360 | \$ 97,200 | | | |
| 9 | 400 | 75% | 300 | \$ 360 | \$ 108,000 | | | |

\$ 205,200 \$ **194,800**

This is the District's annual ongoing cost after the first year to sustain the program with an optimistic rate of parent LTO participation

Refresh of obsolete Chromebooks only (1600 devices)

1600

\$500

\$800,000

This is the District's cost in 2019-20 just to refresh the existing Chromebooks that are going obsolete with no take home 1:1 program